

Some items are Restricted and Confidential

Council Minutes: 11 March 2022
(hybrid meeting)

PRESENT: Rt. Hon. Alistair Burt (Pro-Chancellor) (in the Chair); Professor Andy Schofield (Vice-Chancellor); David Barron (lay member); Rt. Hon. Hazel Blears (lay member); Professor Steve Bradley (Deputy Vice-Chancellor); Hanah Burgess (lay member); Anthony Carey (lay member); Professor Sir Ian Diamond (lay member) (online); Ian Johnson (lay member); Claire Leitch (Senate representative) (online); Alison Mullan (Senate representative); Rt Hon Baroness Neville-Jones (Deputy Pro-Chancellor); Marcia Reid Fotheringham (lay member); Professor Ella Ritchie (Deputy Pro-Chancellor) (online); Oliver Robinson (Students' Union President); Professor Jo Rycroft-Malone (Senate representative); Gayatri Shewani (student member); Maureen Whilby (lay member); Valerie Young (lay member).

IN ATTENDANCE: Chris Allen (Head of Philanthropy) (*for item 7*) (online); Dr Giles Carden (Director of Strategic Projects and Chief of Staff) (*for item 10*); Nick Fragel (Director of Philanthropy, Alumni and Supporter Engagement) (*for item 7*) (online); Claire Geddes (Committee Secretary); Catherine Harrison (Associate Director of People, Culture and Inclusion) (*for items 11 and 12*); Gill Hemus (interim Director of People and Organisational Effectiveness) (*for items 11 and 12*); Simon Jennings (Director of Strategic Planning and Governance); Rachel Newbury (Head of Alumni and Development Services) (*for item 7*) (online); Nicola Owen (Deputy Chief Executive (Operations)); Sarah Randall-Paley (Director of Finance); Professor Wendy Robinson (Pro-Vice-JET(3 451.32 Tm0 garh)-7(a)E a3 4perati-7(ag0 G))20()-6

4.2 *Item 15: Council Effectiveness Proposal.* The Pro-Chancellor confirmed Professor Ella Ritchie had agreed to chair the steering group that would commission the Council Effectiveness Review and which would comprise of the following members: Valerie Young, Steve Bradley, Oliver Robinson and Nicola Owen, with the Head of Governance Services providing administrative support. Council noted the steering group Chair's intention to engage all Council members in the review process and for a report to be received by the September meeting.

6. PRESIDENT, LANCASTER UNIVERSITY STUDENTS' UNION: REPORT PAPER B

6.1 The President of the Students' Union reported on the following.

- (i) Students' and the Students' Union's response to the Russian invasion of Ukraine including a solidarity event in Alexandra Square.
- (ii) That an external trustee with financial expertise was as yet to be secured for the Students' Union's Trustee Board, despite a search exercise supported by the University, and the measures being taken to address this.
- (iii) Revised Students' Union governance reform proposals, which were out for student consultation and, if passed by referenda, the Trustee Board wished to seek Council's formal approval of changes to its Articles at the meeting of Council on 20 May 2022.
- (iv) The conduct of the Fulltime Officer elections.
- (v) The success of two recent Students' Union events, the Live Well Expo and Societies Awards, as well as plans for the Home Roses Event in May.

6.2 Council encouraged the Students' Union's Trustee Board to appoint a trustee with financial expertise as soon as possible and noted the report from the President of the Students' Union.

ITEMS FOR DISCUSSION

7. DIVISION OF PHILANTHROPY, ALUMNI AND SUPPORTER ENGAGEMENT (PASE):
ANNUAL ACTIVITY REPORT (2021) PAPER C
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8. OFFICE FOR STUDENTS (OFS) REGULATORY PICTURE NSS/TEF PRESENTATION

8.1 The Pro-Vice-Chancellor (Education) gave a pres(d)-1 482.15 3Tf1 0 0 1 144.05 578.55 Tm0 g0 G019A

8.3 Council noted the presentation regarding the OfS regulatory landscape and was supportive of the approach being taken requested to be kept informed regarding this area of work.

9. KEY PERFORMANCE INDICATORS (KPIs): MID-YEAR REPORT FOR 2021-22 PAPER D

9.1 The Director of Strategic Planning and Governance introduced the mid-year Key Performance Indicators Report drawing attention to the indicators for which there was either finalised or interim data, and the context around performance of various metrics.

9.2 Council commented on the importance of league table position and reputation and was supportive of actions to increase National Student Survey (NSS) performance. Council noted the ambition regarding research grant capture (KPI1) and the range of measures being taken to stimulate activity following the impact of Covid-19 and the consequent prioritisation of teaching activity. Similarly, the Council noted the pandemic's impact on KPI15 (PGT recruitment), with the performance indicator reflecting travel restrictions in place in September 2021.

9.3 Council noted the Key Performance Indicators: Mid-Year Report 2021-22.

10. THE LEVELLING UP WHITE PAPER PAPER E

10.1 The Director of Strategic Projects and Chief of Staff presented a précis of the Government's Levelling Up White Paper as a prelude toP relude toP i

18. DATE OF NEXT MEETING

- 18.1 The next Council meeting will be the Council Away Day commencing with lunch from 13:00, followed by the Away Day meeting from 14:00 on Thursday 19 May 2022, including dinner that evening from 19:00. The next formal meeting of Council will be held from 09:30-13:00 on Friday 20 May 2022, followed by lunch.